ANNUAL FINANCIAL REPORT 2022

ASSOCIATION

KIT ROYAL TROPICAL INSTITUTE

KIT ANNUAL FINANCIAL REPORT 2022

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GENERAL

Introduction

The Association KIT Royal Tropical Institute (KIT) is an independent centre of expertise for sustainable development. We assist governments, NGOs, international organizations and private corporations around the world to build inclusive and sustainable societies, informing on best practices and measuring their impact. Guided by the Sustainable Development Goals (SDGs) of the United Nations, our work focuses on health care, gender and economic development. Our campus in Amsterdam houses a training centre for students and professionals, and is the home of SDG House: a community of sustainability experts and social entrepreneurs with a membership of 70+ organisations. KIT owns and operates Amsterdam Tropen Hotel, De Tropen café and restaurant, and offers office and conference facilities in our heritage building, the revenues of which contribute to KIT's mission.

Governance and management

KIT has the statutory form of an association ('vereniging'). The governing bodies of the association are the Council of Members, the Supervisory Board and the Management Board. The Council of Members monitors the overall activities of KIT, appoints Supervisory and Management Board members and approves budget and annual accounts. The Council consists of representatives of KIT's founding organizations and members elected by the KIT membership. The Supervisory Board supervises the Management Board; the Supervisory Board is also the Supervisory Board of Holding KIT BV.

The Management Board is accountable to the Supervisory Board. The Management Board consists of the CEO (also chairman of the Association KIT), who is responsible for overall management of the organisation. The managers of the Knowledge Unit, Real Estate and SDG House report to the Management Board. Both the KIT Intercultural Professionals BV and KIT Hotel BV are full subsidiaries of Holding KIT BV and fall under the responsibilities of the Management Board.

Organizational structure

KIT has two pillars: the Knowledge Unit and the Campus, each with its own impact targets.

KIT's Knowledge Unit Pillar consists of two units:

- Health unit works on improving national health systems and overall global health through advisory, research, knowledge management, health education and capacity strengthening services.
- Sustainable Economic Development & Gender unit generates new knowledge to advise public and private sector organizations to improve their development impact in the areas of agricultural innovation, gender and nutrition, food value chains, rural transformation, seed sector development, and gender and agriculture.

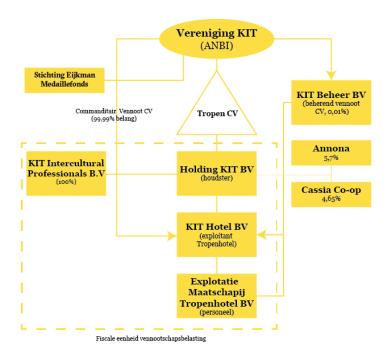
KIT's Campus comprises of three units:

- **KIT Hospitality (KIT Hotel BV)** exploits Amsterdam Tropen Hotel, the facilities at Mauritskade 63 for conferences, meetings and receptions, as well as café De Tropen. The staff of Hospitality is employed by Exploitatie Maatschappij Tropenhotel BV, a 100% subsidiary of KIT Hotel BV.
- KIT Real Estate unit offers for rent inspiring offices at a the main building of KIT in an international work environment
- **SDG House** unit is a national hub for businesses and organizations engaged in sustainable development and intercultural cooperation. SDG House Amsterdam is the initiator of the SDG Houses network in the Netherlands.

KIT's unique Campus in the center of Amsterdam is the face of KIT in the Netherlands. Here we work on the SDG's in a national context. By reinforcing interaction between the Knowledge Unit and the Campus pillar, we believe to strengthen KIT's proposition as a whole. So for example, the activities of the Knowledge Unit can deliver content for Conferences and the campus can increase local visibility and cater for the Knowledge Unit's needs.

Legal structure KIT Association

The legal structure of KIT as of 31st of December 2022 is shown in the overview below:



KIT association is 100 % shareholder of Holding KIT BV. It holds all of the shares in KIT Hotel BV, KIT Intercultural Professionals BV and KIT Beheer BV. It also holds 4.65% shares in Cassia Co-op and 5.7% of the shares in Annona Sustainable Investment Fund BV. As no significant influence is exercised on the minority participations, these companies have not been consolidated, but are considered financial fixed assets. KIT appoints the members of the board of Stichting Eijkman Medaillefonds which is consolidated into the accounts. This foundation aims to stimulate research in the field of tropical medicine. In 2022 KIT established the Tropen CV and KIT Beheer BV in order to make a clear distinction between the commercial activities and the idealistic activities. The association KIT has a 99,99% interest in the Tropen CV. KIT Beheer BV the remaining 0,01%. KIT Beheer BV is a 100% subsidiary of the association KIT. Tropen CV, KIT Beheer BV and all underlying legal entities are being managed by KIT association.

REPORT OF THE MANAGEMENT BOARD

Introduction

The first quarter of 2022 was still dominated by the COVID pandemic. However, hospitality and conference activities returned back to normal during the second quarter and were able to contribute to both the mission and results of 2022. The Knowledge Unit (KU) has, in addition to the usual work carried out, developed an extensive applied knowledge agenda. This has culminated in our first fully fledged "Power of Knowledge" event, which was immensely successful and has set a precedent of years to come.





Key Performance Indicators

Thought leader through our Applied Knowledge Agenda (AKA):

In 2022 we managed to raise the visibility of KIT on all accounts. Earned media coverage rose to 149 media mentions (up from 142 in 2021), with marked increases in online mentions of both our knowledge work (from 16 to 31) and campus & corporate developments (from 25 to 37). Printed media coverage in the Netherlands of KIT brands (including hospitality) resulted in an advertising value equivalent of \leqslant 410K, reaching an estimated audience of 9 mln.

Global Presence as Global Partnership Organisation (GPO):

In 2022 we have used the Power of Knowledge event as a moment to solidify our partnerships with Academiya2063 and Asfari institute. The Asfari institute was a co-organizer, and Akademiya2063 participated and provided a member for the panel discussion. A memorandum of understanding, to stipulate the partnership ambitions was signed with both organisations. On human resources for Health a coalition of partners, including KIT, further consolidated their offer to support governments in moving human resource planning and management to the next level. These initiatives are very positive but still in the early stages of the process.

More Impact through Education

In 2022 the gender team implemented its gender training course, in collaboration with UN Women. The Asfari institute contributed, and a larger role will be explored for the future. The first important next ambition is to co-design and implement a training course on Impact Assessment with Akademiya2063, based in Kigali, Rwanda, in 2023. A first training course on food and agribusiness is anticipated for the year 2024. An important first step for innovation and expansion in the health education offer has been taken in 2022 with the accreditation of the current Masters in Public and International Health and a positive advice on KIT's plans for the future of our master programme in Health.

Strengthen our Impact on the SDGs and visibility of our Campus

In 2022, we made further strides in making KIT the sustainability hub in the city. We continued our SDG Traineeship program and established an association for our national SDG House network. We started curating SDG events on our campus and facilitate organizations working on the SDGs within our own SDG House community. We also optimized our impact on the SDGs through our Hospitality services. We revised our sales target groups, align them with the Campus strategy and focus on the SDGs. In order to further our position as a leading SDG knowledge institute in The Netherlands and beyond, we also invested into further developing our knowledge. We employed the expertise within our teams in the Knowledge Unit to build equitable partnerships and develop our inclusive educational offering.

Financial reflection

In the Knowledge Unit both the subunit Health and SEDG performed below target. As a whole, the Knowledge Unit showed a substantial negative result of \leqslant 1,446 million. The turnaround that took place in 2019 and continued into 2021 came to a halt in 2022. The business model of the knowledge unit is being re-evaluated.

KIT's mission to build more equitable and sustainable societies was further supported by our units Real Estate and Hospitality.

Hospitality performed below budget and showed a negative result of \in 0,626 million in 2022. This was mainly because of a lock-down in the first quarter in spite of support by the Dutch government with COVID19 subsidies. For a large part of 2022 Hospitality continued to work with a 'skeleton team'. Because circumstances were so unpredictable with various lockdowns and because of the temporary closure of the hotel because of the renovation, we choose to be as flexible as possible.

The Real Estate Unit delivered a positive financial performance in 2022 of \leqslant 0,493 million, due to our reputation as a hub for sustainable development, our building continued 97% occupancy with only a few spaces left to rent out after they are being renovated. Despite the COVID crisis and the changed use of offices we still have a waiting list for new tenants.

The SDG House contributed to our profile by bringing together a community of sustainability experts, entrepreneurs, policy makers and NGO's housed on KIT's premises. KIT continued with making the building more sustainable.

In 2022 it was decided to stop the activities of the unit Intercultural Professionals.

The Coronavirus pandemic and the preventive measures taken by the government did cause major economic uncertainty. For KIT Royal Tropical Institute, the main risks was a prolonged closure of our hospitality activities and a prolonged ban on travelling for our advising activities. However, we have a positive outlook at the moment and expect to act without restrictions in 2023.

Considering the high amount of uncertainty regarding the development of the Corona-crisis, it is not possible to give a reasonable estimate of the impact of Corona on KIT Royal Tropical Institute in 2023 and beyond.

Renovation of the hotel

The plans to renovate the hotel continued and substantial steps were made. Authorities approvals for the renovation of the hotel as well as the installation of a aquifer thermal energy storage were obtained. The hotel is closed as per the 1st of October 2021 and is totally stripped, waiting to be rebuild. The expected investments in hotel, land and the aquifer thermal energy storage do add up to approximately \in 37 million of which about two-thirds have been contracted in 2022. A mortgage of \in 20 million has been requested for at our bank and we are looking into some further financial loan because of unexpected high inflation. The rest of the investment will be funded out of our cash reserves.

Our strategy in 2023 and beyond

- We continue our aim to diversify the customer base of the Knowledge Unit to manage the impact of changing government policies;
- We continue to focus on a number of development knowledge themes and co-investments in knowledge work funded by KIT's own Knowledge Innovation Fund (KIF), which in turn is funded by KIT and fund raising.
- We will start looking for alternative funding via fundraising and/or structural governmental financing and are looking into the repositioning of our knowledge unit.
- We will further invest in KIT's premises to make the building more attractive. Further
 investments in the building will take place in order to strengthen the sustainable image of KIT
 as SDG House. KIT aims to continuously strengthen itself as the center in Amsterdam for
 sustainable businesses.
- An important element of KIT's overall strategy is the 'one KIT concept'. This entails the objectives alignment of all KIT (sub)units, Health, SEDG, Real Estate, SDG House and KIT Hospitality, to achieve the statutory objective of KIT.
- As in 2022, we continue with a development plan for the entire campus of KIT, of which the hotel renovation is the most important part. We started with the preparations six years ago, and we did start renovating in 2022 with a re-opening autumn 2024.
- In 2022 we started with the renovation of the former Tropen Theatre and the spaces around it. We expect to re-open in autumn 2023. The former theatre will be positioned as "KIT events" and will help in the profiling of the activities of KIT in the Amsterdam Metropolitan Area and beyond.

Our energy prices were in 2022 100% fixed on a low 2020 level. For 2023 gas has been partly fixed and electricity not. We expect to cease the use of natural gas by implementing the aquifer thermal energy storage as per September 2023 and reduce our use of electricity.

Our approach to business risks in 2023 and beyond

- KIT doesn't have any major projects in Russia or Ukraine or any other ex-Soviet states not being part of the EU.
- The business risk of renovating the hotel and the theatre is that it takes place within budget and timeframe. We monitor this via budget control managed by experienced external directorship Currency risks are not hedged yet. For larger contracts we investigate per case if hedging is a possibility to insure against this risk in an economic feasible way.
- The development of the energy prices does pose a major risk
- In 2020 KIT obtained a € 5 million standby credit facility to further strengthen the continuity of day to day operations in case of abnormalities happening. Since our cash at bank did increase in 2020 and 2021 we had no need to draw from this facility.
- KIT identifies risks at an organizational level. Special attention is given to our IT security by external assessments. We assess risks at a project level. Partner and client assessments do take place, financial, political and other risks regarding the projects are being addressed and mitigating measures are put in place, where possible. KIT also addresses risks at a personal level. Security and safety is of utmost importance considering the high-risk, conflict-sensitive and fragile areas we work in. Travel of staff is monitored and a safety and security panel is in place 24/7. KIT also addresses risks at privacy level. Progress is made with the implementation of GDPR throughout the organization and data privacy policy is monitored closely. Policies addressing the risks of corruption, bribery, slavery and child labor are in place. Next to our workers council, a whistle blower protocol is in place. Working in line with KIT's code of conduct is mandatory for every KIT employee. KIT has also appointed three confidential counselors available for KIT related issues.
- Our internal processes of control are set-up in order to prevent fraud.

CONSOLIDATED NET RESULTS 2022

(amounts in € thousands)

The Financial Statements 2022 relate to all activities of the Vereniging Koninklijk Instituut voor de Tropen / KIT Association Royal Tropical Institute, Holding KIT BV (including KIT Hotel BV, Exploitatie-maatschappij Tropenhotel BV, the Tropen CV, The Beheersmaatschappij Tropen BV, KIT Intercultural Professionals BV (KIT IP) and Stichting Eijkman Medaillefonds).

In 2022 KIT realized a negative result of \in 1.056.1 compared to a positive result of \in 727 in 2021. The main reasons for this deterioration are as follows:

- o A negative result at the Knowledge Unit of € 1.446 (2021: positive result € 1.200) mostly because of lower billability than planned and a relatively high amount of sick-leave
- A negative result at KIT Hotel BV of € 679 (2021: -/- € 2.818) due to a lock-down in the first quarter and closure of event space during summer because of renovations
- A positive result at Real Estate of € 463 (2021: € 802) which was lower than the year before because of no rental income out of the hotel and more costs because of the renovation of the hotel
- A positive result at Intercultural Professionals of € 131 (2021: -/-12)
- A positive result of the staff units of € 310 (2021: -/- € 112) due mostly to problems with hiring new staff because of the tight Dutch labour market

The normalized result shows a bigger loss than in 2022 and is substantial. This is mainly caused by the negative result of the Knowledge Unit and closing of the hotel for renovation. The table below shows the normalized result.

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¹ amounts x € thousands

	2022	2021
Consolidated result	(1.056)	727
Extra depreciation fixed assets	-	735
Governmental Covid-19 subsidies	(410)	(1.796)
Release/dotation provision	(269)	(81)
Normalized result	(1.735)	(414)

The Governmental Covid-19, NOW, subsidies are based on preliminary calculations and can change since not all subsidy related audits has been completed as per June 8, 2023, the date at which this financial annual report has been approved. The amount booked in KIT Association and Hotel BV for 2022 which in currently under review is € 410. Deviations, if these take place, will be taken in the accounts of 2023.

The results of the individual departments of both KIT and Holding KIT BV are summarized in the table below. Together they constitute the net result in the consolidated financial statements of KIT.

Performance in 2022 with -/- € 1.056 was below our plan of a break-even budget

(amounts x €1.000)	2022	2021
Result for Knowledge Unit	(1.822)	1.200
SDG House	(78)	(136)
Real Estate	463	802
NOW 2 Subsidy		-24
NOW 8 Subsidy	391	
Result for line departments	(1.047)	1.842
Result for staff departments	310	(112)
Total result departments (before dotation)	-737	1.730
Release/Dotation Provisions	236	81
Result Royal Tropical Institute	(501)	1.811
KIT Hotel BV	(679)	(2.818)
NOW Subsidy 3 up to 4		444
NOW Subsidy 5 up to 8	54	
TVL/TOG Subsidy		1.363
Result KIT Hotel BV	(625)	(1.011)
KIT IP BV	132	(25)
Release/Dotation Provisions	33	
NOW 2 Subsidy	(34)	
TVL/TOG Subsidy		13
Result KIT IP BV	131	(12)
Holding KIT BV	(61)	(60)
Result, Holding KIT BV Consolidated	(555)	(1.083)
Consolidated result	(1.056)	727

The operational result of KIT Holding B.V. is -/- \in 61 in 2022,including an amount of \in 20 is caused by a revaluation of our stake in Annona. The audits for NOW 8 have not been completed yet as per year end, but we do expect to have operated in line with the NOW subsidy requirements. So any deviation that may take place will be limited.

KIT Hotel BV have had to cope with negative effects of Covid. The Hotel BV had to close the café the Tropen for first few months of the year and there were many cancellations at Meeting and Events. The hotel was also closed this year due to the renovation

Real Estate did perform below last year mainly of less rental income due to hotel renovations. H.L. van Eeghen, CEO KIT

CONSOLIDATED BALANCE SHEET AS OF 31 DECEMBER 2022

(Before Appropriation of Results) (amounts in \in thousands)

ASSETS	Notes	31-12-2022	31-12-2021
Fixed Assets	Notes		
- ".			
Tangible fixed assets	1	14.142	16.860
Buildings Investments Assets in Development		6.656	10.860
Equipment		2.642	2.721
Office equipment		599	409
Computer hardware		279	145
Other tangible fixed assets		181	221
Total: Tangible fixed assets		24.500	20.356
Intangible fixed assets	2		
Software		10	46
Total: Intangible fixed assets		10	46
Financial fixed assets			
Other participating interests	3	521	587
Deferred tax assets	4	=	=
Total: Financial fixed assets		521	587
Current Assets			
Stocks			
Finished products	5	33	36
Total: Stocks		33	36
Project amounts to be received			
Time & expenses related to projects	6	1.883	823
Total: Project amounts to be received		1.883	823
Receivables			
Debtors		2.865	3.325
Advance payments and accrued income	8	740	1.073
Total: Receivables		3.643	4.397
Cash and cash equivalents	9		
Banks		26.039	13.708
Cash		15	14
Deposits		6.987	7.020
Total: Cash		33.041	20.743
Total Assets		63.631	46.988

CONSOLIDATED BALANCE SHEET AS OF 31 DECEMBER 2022

(Before Appropriation of Results) (amounts in \in thousands)

		31-12-2022	31-12-2021
Equity and Liabilities	Notes		
Equity	10		
General reserve	10	31.140	30.373
Appropriated reserves association		185	226
Appropriated funds		34	34
Unappropriated result		(1.056)	727
Total: Equity		30.304	31.360
Provisions			
	11		
Provision for redundancy payments		480	937
Provision Projects		168	196
Provision for Jubilee payments		157	146
Total: Provisions		805	1.280
Loans			
Mortgage	12	20.000	-
Total: Loans		20.000	-
Command lightlidian			
Current liabilities	13		
Creditors	13	2.833	1.825
Taxation and social security contributions		697	347
Pension liabilities		148	149
Advance receivables and accrued expenses		8.844	12.008
Total: Current liabilities		12.522	14.349
Total Equity and Liabilities		63.631	46.988

CONSOLIDATED INCOME AND EXPENDITURE ACCOUNT 2022

(Before Appropriation of Results)

(amounts in € thousands)

(amounts in € thousands)			
INCOME AND EXPENDITURE		2022	2021
Turania	Notes		
Income	15		
Consultancy revenue	13	13.861	15.117
Training revenue		3.804	3.670
Hospitality revenue	16	2.879	1.581
Real Estate		4.761	4.662
Other income	17	81	(26)
TVL		-	1.376
NOW subsidy		410	420
Total operating income		25.797	26.800
Raw materials and other external costs		773	324
Subcontracted Work and other external costs	18	11.486	10.741
Wages and salaries	19	8.403	8.447
Social Security contributions		1.350	1.332
Pension expenses		1.283	1.293
Depreciation		1.886	2.701
Other Operating expenses	20	1.588	1.359
Total operating expenses		26.770	26.197
Operating result		(973)	603
Share in the result of non-consolidated participations		20	37
Interest and other comparable income		73	230
Interest expenses and other comparable expenses		(176)	(143)
Financial gains and (losses)		(83)	124
Result on ordinary activities before tax		(1.056)	727
Taxation on result from ordinary activities	21	-	-
Result after taxes		(1.056)	727
Result minority holdings		-	-
Net result after tax		(1.056)	727
Allocation to General Reserve		(1.056)	727
Allocation to Appropriated Reserve		- -	-
Allocation to Appropriated Reserve foundation		-	-
Net Result after allocation to/from Appropriated Funds / Reserves		(1.056)	727

CONSOLIDATED CASH FLOW STATEMENT 2022

(amounts in € thousands)

The cash flow statement is prepared using the indirect method and distinguishes between operating, investing and financing activities. Payments and receipts of income taxes are included as cash flow from operating activities. Cash flows resulting from acquisitions or divestments of financial interests in group companies and subsidiaries are included as cash flow from investing activities, taking into account the available cash and cash equivalents in these interests.

	2022	2021
Cash Flow from Operating Activities		
Operating result	(973)	603
Flimination of Non-cash Items		
Depreciation / Amortization	1.886	2.701
Impairment	1.000	2.701
Addition / (Release) Provisions	(269)	(81)
Total	1.617	2.620
Changes in Working Capital		
Decrease / (increase) Debtors & WIP	(306)	(739)
Decrease / (increase) Stocks	3	(8)
Increase / (decrease) Current liabilities	(1.827)	481
Total	(2.130)	(266)
Utilization provisions	(206)	(186)
Interest (and other comparable income) received	73	230
Interest (and other comp. expenses) paid	(176)	(143)
Total	(309)	(99)
Cash Flow from Operating Activities	(1.794)	2.858
Mortgage	20.000	-
Investments in fixed assets	(5.994)	(3.126)
Cash flow from Investment Activities	14.006	(3.126)
Investment in Financial fixed assets	86	1.761
Participation result		_
Cash flow from Finance Activities	86	1.761
Change in cash and cash equivalents	12.298	1.493

CONSOLIDATED ACCOUNTING PRINCIPLES 2022

COVID19 Pandemic

In this financial year, KIT had to deal with the consequences of the Corona virus. This has resulted in a significant drop in KIT Hospitality turnover. In the past we have built up a financial buffer. This buffer in combination with aid provided by the government enabled us to continue our activities. The accounting principles and determination of the result applied in the financial statements are therefore based on the assumption of the continuity of the company. Especially our hospitality services (caférestaurant and conferences & events) have been hit by this crisis.

Consolidation

The Consolidated Annual Accounts include the financial results, assets and liabilities of the association Royal Tropical Institute, as well as the results of its subsidiaries Holding KIT BV (registration number at the Chamber of Commerce 34250386) (including a 100% participation in KIT Hotel BV (registration number at the Chamber of Commerce 33287573), Exploitatie Maatschappij Tropenhotel BV (registration number at the Chamber of Commerce 32059912), and KIT Intercultural Professionals BV (registration number at the Chamber of Commerce 34306066), Tropen C.V. (registration number at the Chamber of Commerce 86261177), The Beheersmaatschappij Tropen BV (registration number at the Chamber of Commerce 85246611) and Stichting Eijkman Medaillefonds (registration number at the Chamber of Commerce 41199627). In relation the last year both Tropen C.V. and the Beheersmaatschappij Tropen BV are new legal entities.

KIT's subsidiaries are those entities over which KIT directly or indirectly exercises effective control. Effective control means that KIT controls, directly or indirectly, the financial and operating policies of an entity so as to obtain benefits from its activities. The financial statements of these subsidiaries are included in the consolidated financial statements from the date that control commences until the date that control ceases.

The financial figures of subsidiaries are recognized for 100% in the consolidation. Where necessary, adjustments are made to the financial statements of subsidiaries to bring their accounting policies in line with those used by KIT. All intercompany transactions, balances, income and expenses are eliminated on consolidation, including unrealized gains on transactions.

Accounting principles

This annual report has been prepared in accordance with the Netherlands Civil Code, Book 2 Title 9. All amounts are stated in $\mathfrak{E}^*1.000$, unless stated otherwise. The balance shown on the Income and Expenditure Account is defined as the difference between revenues and expenses in the year under review, taking into account the accounting principles. Unless otherwise indicated, assets and liabilities are carried at their nominal value.

Foreign currencies

Foreign currency transactions are translated into the functional currency using the exchange rates prevailing at the dates of the transactions. Foreign exchange gains and losses resulting from the settlement of such transactions and from the translation at year-end exchange rates of monetary assets and liabilities denominated in foreign currencies are recognized in the income statement. Non-monetary assets and liabilities denominated in foreign currencies are translated into the functional currency at the exchange rate at acquisition date.

Receivables, liabilities and obligations denominated in foreign currencies are translated at the exchange rate prevailing at balance sheet date. Transactions in foreign currency during the financial year are recognised in the financial statements at the exchange rate prevailing at the transaction date. The exchange differences resulting from the translation at the balance sheet date, taking into account possible hedge transactions, are recorded in the profit and loss account.

Estimates

When preparing the financial statements, the directors, according to the general principles, make several estimates and assumptions that help determine the amounts in the financial statements. The actual results may deviate from the estimates made.

Principles of valuation of assets and liabilities

(In)Tangible fixed assets

(In)Tangible fixed assets are valued at cost minus straight-line depreciation based on the estimated useful life or at lower market value.

The depreciation starts when tangible fixed assets are put in use. Periodical major maintenance is capitalised in accordance with the components approach, when expenditure incurred is allocated to the component parts.

(In)tangible fixed assets are capitalised if the economic ownership held by the company, and its group companies, is governed by a finance lease. The commitment arising from the finance lease is accounted for as a liability. The interest included in future lease instalments is charged to the profit and loss account over the term of the finance lease.

The useful life of the different components is estimated as follows:

Category	Subcategory	Years
Buildings (and renovations)	Depot	50
	Construction building	40
	Construction new	30
	Revaluation renovation	20
	Renovation building	10
	Conversion and carpeting	10
	Renovation garden	3
	Paintwork	3
Machinery & equipment	Revaluation equipment	20
	technical Equipment	10
	Lighting, blinds, etc	5
Hardware & software	hardware	3
	software	3
Fixtures & fittings	Fixtures & fittings:	5-10
Other tangible fixed assets	Other	10
	Exhibition material	5
	Exhibition audiovisual	3

Financial fixed assets

Participating interests are valued at net asset value, unless specific circumstances require valuation at cost or lower market value. Where significant influence is exercised, investments in non-consolidated entities group companies are valued using the net asset value method where the value is greater than zero. This net asset value is calculated using the same accounting policies as used by KIT. A non-distributable reserve is maintained for recognized provisions of associates or subsidiaries when the company is not free to dispose the associate or subsidiary to distribute those provisions

Investments in subsidiaries with negative equity are valued at nil. If the company fully or partly guarantees the liabilities of these subsidiaries a provision is set up, primarily comprising of the receivables from this investment. A provision is created for the remainder, either being the share in the losses incurred by the investment, or the amount of payments the company is obliged to make on behalf of these investments. Investments where no significant influence is exercised, are valued at costs net of impairments, if applicable.

Deferred tax assets are valued at nominal value. Recognition of deferred tax assets is restricted to those instances where it is probable that taxable profit will be available against which the difference can be utilised. No deferred tax assets have been accrued for in Holding KIT BV.

Stocks

Stocks are valued at the lower of costs and net realizable value.

CONSOLIDATED ACCOUNTING PRINCIPLES 2022

Project amounts to be received

KIT engages in service projects based on contracts with customers. If the outcome of a contract can be estimated reliably, project revenue and cost are accounted for in the income statement based on the progress of work performed. The stage of completion is measured by reference to the project cost incurred as a percentage of the expected total project cost. Revenues on projects

not yet completed on the balance sheet date are presented in the income statement as change in project amounts to be received. If the outcome of a contract cannot be estimated reliably, revenue is recognised only to the extent of the project costs incurred that are likely to be recoverable. Project costs consist of all cost which are directly related to the project and the allocated indirect cost based on the normal capacity. If it is probable that the total contract cost is higher than the total contract revenue, the total expected loss is recognised as an expense.

Projects are presented in the balance sheet as a debet position for amounts to be received and a credit position for the amounts pré-received. If the collective cumulative recognised revenues exceed the invoiced instalments and incurred losses, the net amount will be presented as a receivable. If the invoiced instalments and incurred losses exceed the collective cumulative recognised revenues, the net amount will be presented as a liability.

Debtors

Receivables are recorded at fair value and then valued at amortised cost, net of allowances for doubtful accounts, determined individually. On initial recognition the fair value and the amortised cost equal the face value.

Cash and cash equivalents

Cash and cash equivalents are carried at fair value. Unless stated otherwise, they are freely available.

Provisions

Provisions must be made for specific risks and liabilities on the balance sheet date and of which the extent is uncertain but reasonably to estimate.

A provision for redundancy payments was created as a result of the obligation to pay monthly redundancy compensation to inactive personnel. The provision also includes the expected redundancy payments after 2018 for former employees who left KIT, because of the obligation of KIT to bear the costs of such redundancy payments.

Employees who have been working for KIT for 12½, 25 or 40 years receive a jubilee payment. A provision is set up for these payments to cover the estimated expenses for these jubilee payments.

Short-term liabilities

Short-term liabilities are liabilities due within one year or less.

Pension Liabilities

The KIT pension plan for the staff of the association and IP staff is based on average earnings. This pension plan is administrated by ABP, a multi-employer long-term employee benefit fund. The pension plan for the staff of KIT Hotel BV is based on average earnings, This pension plan is administrated by Pensioenfonds Horeca & Catering, a multi-employer long-term employee benefit fund. The pension premiums due over the year are recognized as costs. An accrual is set up for pension premiums due over the year which are not paid yet per balance sheet date. Because this is a short term liability this is recognized at nominal value. The risks, amongst others, of wage increases, price indexation and return on investments of the pension fund may result in future changes in the annual contributions to the pension fund. These risks are not recognized as a provision. When the multi-employer long-term employee benefit fund has a deficit, KIT has no obligations for deficits other than higher future pension premiums. According to information received from ABP, the fund has a covering rate for the obligations of 110.9% (2021: 93,2%) at the end of the year. According to information presented on the website of Pensioenfonds Horeca & Catering, the fund has a covering rate for the obligations of 125% (2021: 99%) at the end of the year.

CONSOLIDATED ACCOUNTING PRINCIPLES 2022

Accounting Principles of income and expenditures

Income and expenditure are allocated to the period under review during which products and services were supplied or costs and other expenses incurred. Losses are recognized as soon as they can be foreseen.

Net turnover

KIT recognizes income (excluding VAT and similar taxes), net of discounts, for rendered services and sold products when the amount of income can be reliably measured, it is probable that future economic benefits will flow to KIT and specific criteria have been met for each of the activities as described below. Income is not recognized if there are significant uncertainties about the probability that the costs incurred will be recovered.

- Services; the income from services is recognized if:
 - a. the income can be reliably assigned to a period
 - b. it is probable that KIT will gain the future economic benefits
- Products; the income from products is recognized if the goods have been delivered as at the vear-end date.

Depreciation

Depreciation expense on tangible fixed assets is calculated as a fixed percentage of the cost net of residual value, based on the expected economic useful life of the asset.

Financial gains and losses

Financial gains and losses are the earned and/or incurred interest from/to third parties and group companies.

Share in result of non-consolidated participations

The share in the result of non-consolidated participations where significant influence is exercised over investments is included in the consolidated profit and loss account. This result is determined on the basis of the accounting policies applied by KIT. Where no significant influence is exercised, dividend income is shown in the profit and loss as financial income. This is also the case when a change in value occurs.

Corporate Income tax

On the result from ordinary activities corporation tax is calculated at the applicable rate for the financial year, taking into account permanent differences between profits calculated according to the financial statements and profits calculated for taxation purposes, and with which deferred tax assets (if applicable) are only valued insofar as their realisation is likely.

(amounts in € thousands)

ASSETS

1. Fixed Assets

Tangible fixed assets

The buildings are situated on a plot that was leased at 1 guilder a year in perpetuity from the City of Amsterdam in 1911. The insured value of buildings, machinery, equipment, hardware, fixtures and fittings and other fixed assets amounts to € 220.272 (2021: € 215.790) with a maximum pay out of € 25.000 per incident. So in case anything happens to the building, this is the maximum paid out. Investments consist mainly of renovation of offices of Mauritskade.

	Total	Development	Buildings	Equipment	Office equipment	Computer hardware	tangible fixed assets
Net book value as of 1 January 2022	20.356	1.994	14.866	2.721	409	145	221
Investments 2022	1.332		457	369	268	233	5
Investments Assets in Development 2022	4.662	4.662			-	-	-
Disposal 2022	-		-	-	-	-	-
Depreciation 2022	1.850		1.180	448	78	99	45
Net book value as of 31 December 2022	24.500	6.656	14.142	2.642	599	279	181
Cost	86.452	6.656	44.506	14.497	5.424	5.320	10.048
Cumulative Depreciation and impairments	61.952		30.363	11.855	4.825	5.041	9.867
Net book value as of 31 December 2022	24.500	6.656	14.143	2.642	599	279	181

Note: Due to audit requirements, the presentation of the opening balance of the buildings and equipment has been reclassified.

The hotel building has been transferred from KIT Association to the Tropen CV at the cost price of \in 0. The appraised value is \in 5.5 mln. The receiving and transferring entity are jointly managed, therefore the property has been transferred at cost price.

2. Intangible fixed assets

Net book value as of 1 January 2022	Total 46
Investments 2022	0
Depreciation 2022	37
Net book value as of 31 December 2022	10
Cost	2.447
Accumulated depreciation and impairment	2.437
Net book value as of 31 December 2022	10

3. Financial fixed assets

	Annona Cassia Co-c		
	Total	(5.70%)	(4.65%)
Balance as of 1 January 2022	587	490	97
Desinvestment	(86)	(86)	-
Investment	-	-	-
Result	20	20	
Balance as of 31 December 2022	521	424	97

(amounts in € thousands)

Holding KIT BV holds a minority interest of 5.7% in Annona Sustainable Investment Fund BV ("Annona"), a Dutch entity. Annona is an investment fund with the objective of reducing poverty by acquiring participating interests in agricultural companies based in Africa and Latin America that produce a positive social and economic impact. Annona is currently in a desinvestment phase, and will be wound up once this is completed.

The (non-audited) Net Asset Value of Annona on 31 December 2022 is \in 424. This is after the distribution of capital from Annona of \in 86 to KIT due to disinvestments.

Per balance sheet date Holding KIT BV has a remaining commitment to invest \in 31 upon demand of Annona to fulfil its total obligation to participate for a total amount of \in 1,000.

KIT Holding BV has a 4.65% share in PT Cassia Co-op. PT Cassia-Co-op is an Indonesian company that has the aim to invest in sustainable cassia production. PT Cassia Co-op's factory is based in Sungai Pehnu in Kerinci region (central Sumatra) and was established in 2011. It is KIT's intention to sell this investment if this can be done at an acceptable price.

4. Deferred tax asset

Given the profit development of the entities of the Holding due to the COVID-19 virus, and performance in the previous years and closing of the Hotel, it is decided not to activate the deferred tax asset regarding the corporate income tax.

The estimated fiscal result before tax is \in 555 negative for 2021. The effective corporate income tax rate is 0% and applicable corporate income tax rate in 2022 is 15,0%.

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	31-12-2022	31-12-2021
KIT Hotel BV	33	36
Balance as of 31 December	33	36

6. Project amounts to be received

	31-12-2022	31-12-2021
Project amounts to be received	2.015	824
Payments in Advance	(132)	(1)
Balance as of 31 December	1.883	823

7. Debtors

	31-12-2022	31-12-2021
Debtors	2.919	3.446
Provision for doubtful debtors	(53)	(122)
Balance as of 31 December	2.865	3.325

8. Advance payments and accrued income

	31-12-2022	31-12-2021
VAT receivables	197	98
Other tax	217	125
Other accrued income	326	849
Balance as of 31 December	740	1.073

9. Cash and cash equivalents

The major effects which did lead to an increase of cash & cash equivalents are the receipt of the mortgage of € 20 million because of the investments in in the development of the hotel. Next to this KIT has a credit-facility of € 5 million to finance daily operational activities. The building of Linnaeusstraat 35F has been given as a security to Rabobank in order to establish this facility.

EQUITY AND LIABILITIES

10. Equity

General reserve

This reserve acts as a capital buffer. The net result of the Income and Expenditure Account is credited or charged to this reserve. The changes in the general reserve are as follows:

	2022	2021
General Reserve as of 1 January 2022	31.099	30.282
Addtion Appropriated Reserve to General Reserve	41	90
Addition to General Reserve	(1.056)	727
Balance as of 31 December	30.084	31.099

Appropriated reserves association

	ICT4Health
Balance as of 1 January 2022	226
Addition	
Release to General Reserve	(41)
Release	-
Balance as of 31 December 2022	185

Appropriated funds

The balance of the Legacy Fund is € 34..

Appropriated reserves Foundations Stichting Eijkman Medaillefonds

According to Directive 640 on reporting for non-profit organizations, the equity of foundations cannot be included in the statutory accounts because foundations do not have shareholders. KIT manages the Stichting Eijkman Medaillefonds (a foundation), therefore the assets and liabilities and the income and expenses of this foundation are fully included in consolidated financial statements.

Unappropriated result

The unappropriated result includes -/- \in 0 result of the aforementioned foundation. This result is not included in the statutory financial statements of the institute.

(amounts in € thousands)

11. Provisions

	Total provisions	Provision redundancy payments	Provision projects	Provision jubilee payments	Longterm illness
Balance as of 1 January 2022	1.280	890	196	146	47
Additions	11	-	-	11	-
Release	(280)	(252)	(28)	-	-
Subtotal	1.011	638	168	157	47
Utilization	(206)	(158)	-	-	(47)
Balance as of 31 December 2022	805	480	168	157	-

The amount expected to be utilized within one year after balance sheet date for the provision redundancy payments is \in 300.

Employees who have been working for KIT for 12½, 25 or 40 years receive a jubilee payment. A provision is set up for these payments to cover the estimated expenses for these jubilee payments.

12. mortgage

In 2022 KIT started a mortgage at Rabobank of 20 million to finance the renovation of the hotel. The mortgage was established on Tropen CV, Association KIT and all underlying legal entities. All rights and receivables from our heritage building and hotel are part of securities given to Rabo in order to establish the mortgage. This is also the case for assets and stock owned by KIT Hotel B.V.

13. Current liabilities

Creditors

	31-12-2022	31-12-2021
Creditors of the Association Royal Tropical Institute	2.844	1.824
Intercultural Professionals BV	-	(1)
Creditors Hotel BV	(11)	11
Balance as of 31 December	2.833	1.825

The increase in creditors is mainly caused because of invoices related to the hotel renovation were received by the end of the year. The rest is a normal fluctuation between years.

Amounts received in advance and accrued expenses

	31-12-2022	31-12-2021
Payments received in advance Projects	6.187	8.510
Invoiced Rent in advance	1.298	1.191
Other advance receivables and accrued expenses	793	1.701
Accrual for vacation days	565	606
Balance as of 31 December	8.844	12.008

Payments received in advance project do fluctuate on a yearly basis due to the kind of projects as per balance date. The difference in the other advance receivables and accrued expenses is mainly caused by the TVL in 2021.

The payments in advance for projects are offset with the related project amounts to be received:

	31-12-2022	31-12-2021
Project amounts to be received	(3.135)	(2.493)
Payments received in advance	6.949	9.081
Payment in advance project Sharenet	2.373	1.922
Balance as of 31 December	6.187	8.510

The payments received in advance do fluctuate on a yearly basis. The advances depend highly on the kind and scale of projects.

(amounts in € thousands)

14. Guarantees and obligations not shown in the balance sheet

Obligations not shown in the balance sheet relate to contracts. The remaining obligation amounts to € 25.851 and is subdivided as follows:

	31-12-2022	31-12-2021
Less than one year	23.598	1.264
One to five years	2.218	1.096
More than five years	35	35_
	25.851	2.395

These guarantees and obligations concern the contracts with different suppliers for the renovation of the hotel. The remaining commitment for the Annona investment is also included.

Events after the balance date:

For events after the balance date, we refer to page 31 of this financial annual account.

Proposed appropriation of the result for the financial year 2022:

The Board of Directors proposes to apply the result for the 2022 year as follows: Addition to the general reserve: $-/- \in 1056$. This proposal has already been incorporated in the financial statements.

NOTES TO THE CONSOLIDATED INCOME AND EXPENDITURE ACCOUNT 2022

(amounts in € thousands)

General

The accounting policies and the principles for the determination of the results are identical to those set out in the notes to the consolidated annual accounts. Balances are disclosed if they differ from the consolidated financial accounts.

15. Consultancy Revenue

The consultancy revenue decreased compared with 2021. The main reasons the revenue did decrease is lower billability of staff of the Knowledge Unit and a decrease in invoiced amounts for material costs.

16. Hospitality revenue

The revenue of Hospitality increased because of less COVID impact. The hotel was closed due to the start of the renovation in 2022 and will be closed for the whole of 2023.

17. Other Revenue

The Other revenue in 2022 is mainly the NOW subsidies.

18. The Subcontracted Work and other external costs

The Subcontracted Work and other external costs:

	2022	2021
Costs of temporary staff and subcontractors	6.347	6.705
Expenses travel, missions and projects	2.870	1.750
Housing and maintenance expenses	1.796	1.722
Furniture and inventory expenses	13	29
Energy expenses	424	464
Other operating expenses	36	70
Total	11.486	10.741

The expenses for travel, missions and projects always fluctuate between years since they are highly dependent on the nature of projects executed. And in 2021 (because of the Covid-19 pandemic) traveling was not possible and therefore costs were much lower than in 2022.

19. Salaries & Wages

The average number of the full time equivalents (FTE's) for 2022 is 150 (2021: 148).

Average FTE's for 2022

	2022	2021
Association KIT	126	124
KIT IP B.V.	-	3
Hotel Exploitatie B.V.	24	21
Total	150	148

NOTES TO THE CONSOLIDATED INCOME AND EXPENDITURE ACCOUNT 2022

(amounts in € thousands)

20. Other Operating expenses

	2022	2021
Office expenses	385	453
Consulting expenses	707	593
Catering expenses	2	-
Public relations	52	66
Banking costs	65	96
Other costs	377	151
Total	1.588	1.359

Consulting expenses were high because of advisory costs due to the renovation of the hotel. The increase of the other costs is mainly caused by a development training at the Knowledge unit.

Audit fees

The audit fees are part of the consulting expenses. The audit and other accounting fees of the accounting organization providing the audit opinion of the annual accounts are specified as follows:

	2022	2021
Audit annual account	75	69
Other audit assignments	93	44
Other non-audit services	28	2
Total	196	115

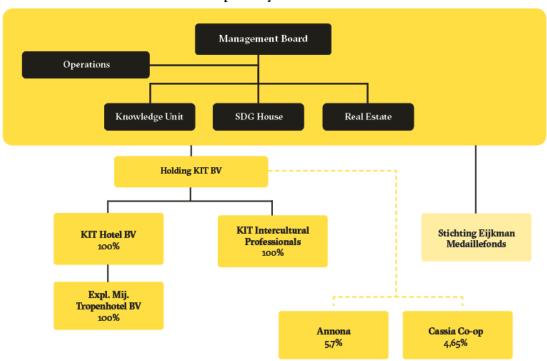
The other audit assignments concerns project audits requested by clients NOW-audit and an ICT audit for KIT.

21. Corporate Income Tax

The corporate income tax is based on the net result before taxation adjusted for exempted sources of income, non-deductible expenses and fiscal allowances. An accrual for profits to be compensated by losses of the past have not been taken since it is not clear if and when these will materialise.

Structure KIT Association:

Council of Members Supervisory Board



Non-consolidated financial accounts

STATUTORY FINANCIAL STATEMENTS

UNCONSOLIDATED BALANCE SHEET AS OF 31 DECEMBER 2022 (Before Appropriation of Results) (amounts in $\ensuremath{\mathfrak{C}}$ thousands)

ASSETS		31-12-2022	31-12-2021
Fixed Assets			
Tangible fixed assets	1		
Buildings	_	14.141	16.860
Equipment		2.614	2.715
Office equipment		511	306
Computer hardware		272	133
Other tangible fixed assets		181	221
Total: Tangible fixed assets		17.719	20.236
Intangible fixed assets			
Software		9	46
Total: Intangible fixed assets		9	46
Financial fixed assets	2		
Participations in group entities		(5.029)	(4.474)
Receivables from group entities (long term)		1.750	3.450
Other financial fixed assets		-	-
Total: Financial fixed assets		(3.279)	(1.024)
Current Assets			
Project amounts to be received			
Work in progress		1.883	823
Total: Project amounts to be received		1.883	823
Receivables	3		
Debtors		1.647	2.604
Receivables group entities		11.812	5.421
Receivables other participating interests		-	-
Advance payments and accrued income		523	179_
Total: Receivables		13.982	8.203
Cash and cash equivalents			
Banks		4.249	10.398
Cash		13	9
Deposits		6.987	7.020
Total: Cash and cash equivalents		11.249	17.427
TOTAL ASSETS		41.563	45.710

UNCONSOLIDATED BALANCE SHEET AS OF 31 DECEMBER 2022

(Before Appropriation of Results) (amounts in € thousands)

EQUITY & LIABILITIES		31-12-2022	31-12-2021
Equity	4		
General reserve		30.585	29.289
Appropriated reserves association		186	226
Reserve inheritance		34	34
Unappropriated result		(501)	1.810
	Total: Equity	30.304	31.360
Provisions			
Provision for redundancy payments		480	919
Provision Projects		168	196
Provision for jubilee payments		157	146
	Total: Provisions	805	1.261
Current Liabilities	5		
Accounts payables			
Creditors		1.351	1.345
Payables to group entities		6	21
Taxation and social security contributions		651	205
Pension liabilities		139	136
Advance receivables and accrued expense	S	8.307	11.382
	Total: Current liabilities	10.454	13.089
TOTAL LIABILITIES		41.563	45.710

UNCONSOLIDATED INCOME AND EXPENDITURE ACCOUNT 2022

(amounts in € thousands)

Result of participation in Holding KIT BV Operating result Association KIT	2022 (555) (501)	2021 (1.083) 1.810
Net result after taxes	(1.056)	727
Allocation to general Reserve Allocation to Appropriated Reserve	(1.056)	727 -
Net Result after allocation to/from Appriated Funds and Reserves	(1.056)	727

The operating result of association KIT includes an correction of \upolesare 410 NOW subsidies.

NOTES TO THE UNCONSOLIDATED BALANCE SHEET AND THE INCOME AND EXPENDITURE ACCOUNT 2022

General

The accounting policies and the principles for the determination of the results are identical to those set out in the notes to the consolidated annual accounts. Balances are disclosed if they differ from the consolidated financial accounts. The presentation format of the P&L has been based on article 402, BW2 title 9.

(amounts in € thousands)

ASSETS

1. Tangible fixed assets

	Total	Development	Buildings	Equipment	Office equipment	Computer hardware	Other tangible fixed assets
Net book value as of 1 January 2022	20.236	1.994	14.881	2.700	306	133	221
Investments 2022	5.709		4.580	630	262	232	5
Investments Assets in Development 2022	(6.408)	(1.994)	-4.141	-273	-	-	-
Disposal 2022	-		-	-	-	-	-
Depreciation 2022	1.818		1.180	443	57	94	45
Net book value as of 31 December 2022	17.719	-	14.141	2.614	511	272	181
Cost Cumulative Depreciation and	74.319		42.752	12.985	3.363	5.171	10.048
impairments	56.600		28.611	10.371	2.852	4.899	9.867
Net book value as of 31 December 2022	17.719		14.141	2.614	511	272	181

note: in development 2021 was 1.994. The amount 2021 of Buildings 15.674 and Equipment 2.569 are corrected accordingly.

2. Financial fixed assets

Participations in group entities

	Tropen CV
Balance as of 1 January 2022	(4.474)
Operational results 2022	(555)
Balance as of 31 December 2022	(5.029)

Loans to Group Companies

	31-12-2022	31-12-2021
Holding KIT BV	1.750	3.450
Balance as of 31 December	1.750	3.450

The 100% participating interest in Tropen CV is valued at net asset value (NAV). The result of the participation in Holding KIT BV corresponds to the result in the annual accounts of Holding KIT BV.

3. Receivables

Debtors

	31-12-2022	31-12-2021
Debtors	1.671	2.604
Provision for doubtful debtors	(24)	
Balance as of 31 December	1.647	2.604

Receivables group entities

	31-12-2022	31-12-2021
Receivables Holding KIT BV	15	61
Receivables KIT Intercultural Professionals BV	-	122
Receivables KIT Hotel BV	4.827	4.926
Balance as of 31 December	4.842	5.109

	31-12-2022	31-12-2021
Account Receivable KIT Intercultural Professionals BV	311	311
Account Receivable Tropen CV	6.658	
Balance as of 31 December	6.970	311

Advance payments and accrued income

	31-12-2022	31-12-2021
Other accrued income	299	179
Balance as of 31 December	523	179

EQUITY AND LIABILITIES

4. Equity

There is no difference in 2022 between statutory equity and consolidated equity.

5. Current liabilities

Creditors

Creditors	31-12-2022 1.351	31-12-2021 1.345
Balance as of 31 December	1.351	1.345
Payable to group entities		
	31-12-2022	31-12-2021
Payable KIT Holding BV	-	20
Payable KIT Hotel BV	6	1
Balance as of 31 December	6	21
Advance receivables and accrued expenses		
	31-12-2022	31-12-2021
Payments received in advance	6.187	8.489
Invoiced Rent in advance	1.298	1.191
Accrual for vacation days	515	554
Accrued expenses	307	1.149
Balance as of 31 December	8.307	11.382

The payments received in advance are explained in more detail in the consolidated notes.

NOTES TO THE UNCONSOLIDATED BALANCE SHEET AND THE INCOME AND EXPENDITURE ACCOUNT 2022

(amounts in € thousands)

6. Personnel costs

In Full time equivalents the average number of employees for 2022 is 126 (2021: 124).

Expense allowance Supervisory Board

The Supervisory Board did not receive remuneration in 2022.

7. Statutory regulation of appropriation of results

According to Article 20 of the Articles of the Association, the Management Board submits a proposal to the annual meeting of the Council of Members for appropriation of the results of the year. Unless the Council decides otherwise, the result will be added to the general reserves.

Proposed appropriation of results

The Management Board proposes to appropriate the negative result of -/- \leq 1.056 of 2022 to add to the general reserve.

8. Information of Association

The association Koninklijk Instituut voor de Tropen is registered at the Chamber of Commerce, number 33185213. The association is established in Amsterdam.

9. Main sources of revenue KIT Association

Klantnaam	2022	Klantnaam	2021
Nationaal Museum voor Wereldculturen	2.924	Nuffic	4.147
Nuffic	2.175	Nationaal Museum voor Wereldculturen	2.721
Ministerie van Buitenlandse zaken (DGIS DSI/SB)	2.072	Ministerie van Buitenlandse zaken (DGIS DSI/SB)	2.044
KIT Hotel B.V.	1.047	KIT Hotel B.V.	1.509
International Fertilizer Development Center (IFDC)	861	Crown Agents HQ	1.483
Unicef	517	AGRA (Alliance for a Green Revolution in Africa	1.307
Nestrade S.A.	489	International Fertilizer Development Center (IFDC)	787
UNCDF - United Nations Capital Development Fund	445	AMREF Nederland	762
Linneausstraat C.V.	428	Particip GmbH	578
The Global Fund to fight Aids, Tuberculosis and Ma	341	YWCA	575

(amounts in € thousands)

10 Events after the balance date

KIT is renovating the hotel and rejuvenate it's campus. To rejuvenate the grounds a budget of \in 900k has been allocated.

KIT started with the renovation of the former Tropentheater in 2023 for which a budget of \leqslant 1,8 million has been allocated.

As the first of January KIT has appointed a new director, mr H.L. van Eeghen, who succeeded mr M. Schneiders.

Amsterdam, 8 June 2023	
H.L. van Eeghen, CEO KIT	
Supervisory board members:	
L. Broekhuizen	J. Gupta
J.Kwak	P.J. Flach
P.Strengers	

Signed at the annual meeting held on the premises of KIT, Mauritskade 63, Amsterdam, by the management board and the supervisory board as per 8 June 2023:

INDEPENDENT AUDITOR'S REPORT